

## What Good Leaders Do When Replacing Bad Leaders: HBR Column

Those who are replacing poor or controversial leaders have a special challenge.

SAN FRANCISCO, CA, UNITED STATES, April 22, 2021 /EINPresswire.com/ -- Every leader who fills a top role previously held by someone else faces the same challenge: They must deal with the

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CEO Andrew Blum

outgoing leader's accomplishments and shortcomings. When your predecessor was successful, you will be judged against their accomplishments.

But when replacing a poor or controversial leader, you may have to take accountability for your predecessor's mistakes, while simultaneously creating a new vision for the organization. Poor leadership can damage an institution, whether it's a government or a Fortune 500 company, and often a new leader must take aggressive action in order to save the enterprise — while avoiding throwing the baby out with the bathwater. Finally, all of this must also be done within an organization that may be both

skeptical and exhausted.

Managing all of these tensions can be challenging for even the most seasoned leaders. As an executive coach and consultant, I've helped dozens of leaders navigate this transition over the past two decades. I've seen leaders rise to the occasion, but I've also seen struggles, even when leaders come with the best intentions. With a few basic strategies, it's possible to not only help a company move on from poor leadership, but to transform the organization and help everyone within it reach their potential.

1. Acknowledge the contributions of the previous leader ...

(For the rest of the column, please visit <u>https://hbr.org/2021/04/what-good-leaders-do-when-replacing-bad-leaders</u>)

-- This column appeared first in <u>Harvard Business Review</u>, and was written by <u>Trium Group</u> Founder and CEO <u>Andrew Blum</u>, who was recently recognized as a Top 25 consultant by Consulting Magazine:

## https://www.triumgroup.com/andrew-blum-recognized-as-top-25-consultant/

Bill Brazell WIT Strategy +1 917-445-7316 email us here Visit us on social media: Twitter

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